The Effectiveness of ESIA in meeting Project Financing Requirements A Mining Sector Perspective

Presenter: Emily Harris

Location: IAIA 2015, Florence



- 1. What are the needs of mining project financiers in the context of ESIAs?
- 2. Do ESIAs meet these needs?
- 3. How are approaches to ESIA evolving to better address expectations from financiers?



## Requirements of project financiers

- Focus on material environmental and social risks to the project and the investment
- Material risks:



 Affect ability of a project to proceed (credit risk)



 Issues requiring significant costs to manage or remedy (liability risk)



 Major concerns to stakeholders (reputational risk)



Type of risk		Focus areas for project financiers
VAPPROVED	Credit risk	Status of primary approvals
	Liability risk	Assessment of significant impacts and proposed management
	Reputational risk	Approach to stakeholder engagement



- Mining industry is struggling to attract investment
- Pressure for cheaper and faster project development

 $\rightarrow$  less time and money for ESIA processes

• Pressure for local procurement of goods and services

Are ESIA processes meeting project financing needs?



## Material risks



• Credit risk (primary approvals)



• Liability risk (significant cost implications)



Reputational risk (stakeholder concern)



#### Material risks



• Credit risk (primary approvals)



• Liability risk (significant cost implications)



Reputational risk (stakeholder concern)



Weaknesses in addressing liability risks

## Surface water and groundwater issues

- Weak scoping of issues leading to unfocussed baseline programme
- Shorter data collection periods
- Limited understanding of receptors
- Lack of quantitative assessment





#### Material risks



• Credit risk (primary approvals)



• Liability risk (significant cost implications)



Reputational risk (stakeholder concern)



## Weaknesses in addressing reputational risks

# ESIA stakeholder engagement

- Delays in timing of engagement
- Limited disclosure of project information
- Poor recording of issues raised
- No influencing project design



10



## Changing approaches to ESIA



# 'International ESIA' process

 Instead of or in parallel to national permitting process

# 'Fast-track' ESIA process

- Impact assessment using available information and developing detailed management commitments
- Partnerships
  - Between national and international consultancies

## Forms of partnering

- High-level review to identify gaps
- On-going advice and pro-active guidance on managing key issues
- Integrated teams collaborating to complete ESIA





Benefits	Challenges
<ul> <li>Streamlined approvals process</li> </ul>	<ul> <li>Aligning expectations</li> </ul>
<ul> <li>Local context</li> </ul>	<ul> <li>Allocation of responsibilities</li> </ul>
<ul> <li>Focus limited resources on key issues</li> </ul>	Regular communication
<ul> <li>Optimise value from stakeholder engagement</li> </ul>	<ul> <li>Recognition of value</li> </ul>



1. What are the needs of mining project financiers in the context of ESIAs?

Management of material risks





- Do ESIAs meet these needs?
   Focussed on obtaining primary approval
- 3. How are approaches to ESIA evolving to better address financing needs?

Partnering offers solution to optimise time and financial resources in local context



#### **COPYRIGHT AND DISCLAIMER**

Copyright (and any other applicable intellectual property rights) in this document and any accompanying data or models which are created by SRK Consulting (UK) Limited ("SRK") is reserved by SRK and is protected by international copyright and other laws. Copyright in any component parts of this document such as images is owned and reserved by the copyright owner so noted within this document.

The use of this document is strictly subject to terms licensed by SRK to the named recipient or recipients of this document or persons to whom SRK has agreed that it may be transferred to (the "Recipients"). Unless otherwise agreed by SRK, this does not grant rights to any third party. This document shall only be distributed to any third party in full as provided by SRK and may not be reproduced or circulated in the public domain (in whole or in part) or in any edited, abridged or otherwise amended form unless expressly agreed by SRK. Any other copyright owner's work may not be separated from this document, used or reproduced for any other purpose other than with this document in full as licensed by SRK. In the event that this document is disclosed or distributed to any third party, no such third party shall be entitled to place reliance upon any information, warranties or representations which may be contained within this document and the Recipients of this document shall indemnify SRK against all and any claims, losses and costs which may be incurred by SRK relating to such third parties.

This document is issued subject to the confidentiality provisions in SRK's Terms and Conditions, which are included in the Commercial Appendices and contain mutual confidentiality obligations. Accordingly, any references in the confidentiality provisions in SRK's Terms and Conditions to the "Client" should be read as "Recipients". SRK respects the general confidentiality of its potential clients' confidential information whether formally agreed with them or not and SRK therefore expects the contents of this document to be treated as confidential by the Recipients. The Recipients may not release the technical and pricing information contained in this document or any other documents submitted by SRK to the Recipients, or otherwise make it or them available to any third party without the express written consent of SRK.

© SRK Consulting (UK) Limited 2015

version: Jan 2015

