

Nachtigal Hydropower Project, Cameroon

Resettlement and Livelihoods
Symposium
IAIA, Manila, 21st February 2017

Livelihood Restoration Planning

Practical Insights from the Case of Sand Mining Workers



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1. Nachtigal Hydropower Project

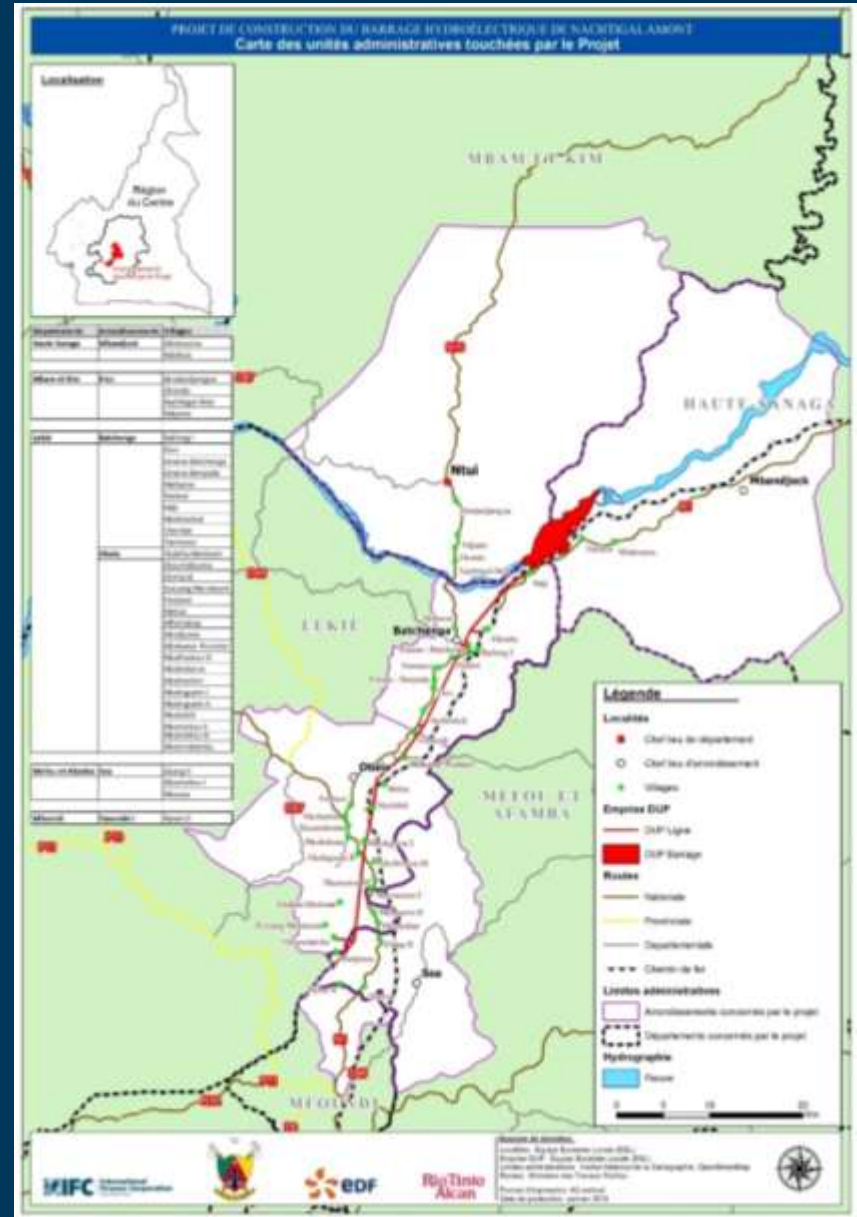
2. Impacts on Sand Mining

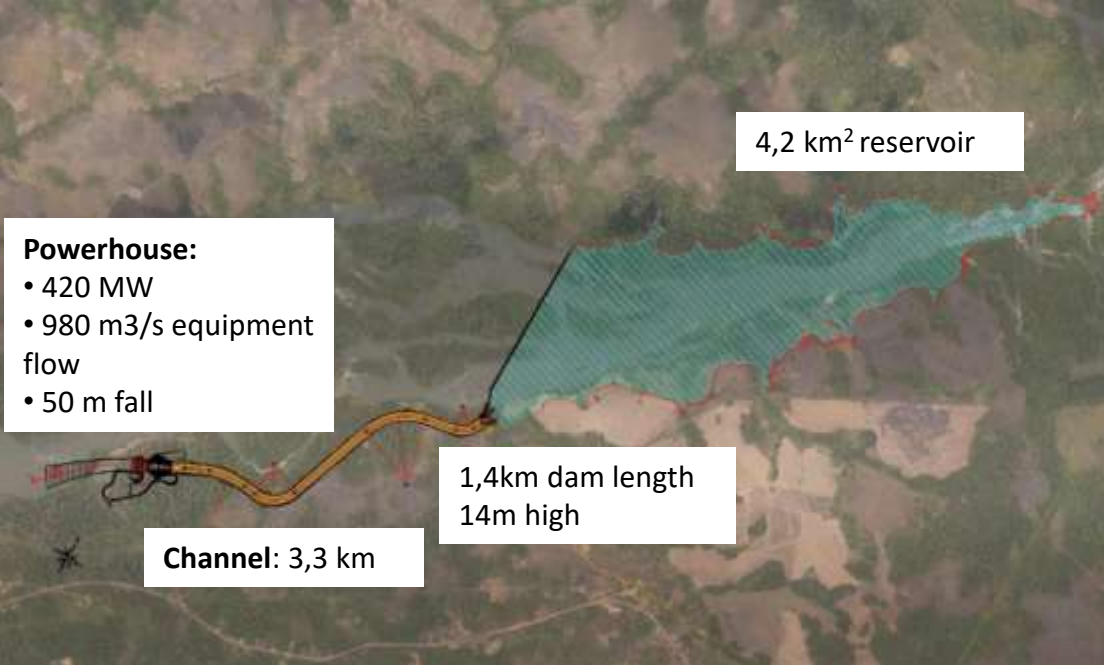
3. Baseline conditions

4. Livelihood Restoration Planning

5. Challenges and lessons learnt







Co-developed

by EDF, Government of Cameroon and IFC

Owned

by Nachtigal Hydropower Project Company (NHPC), SPV – EDF, IFC, Government of Cameroon

Construction in 2018

Operation in 2022

Benefit-sharing mechanism

Local Area Development Plan (LADP)
Rural electrification with e-flow
Infrastructure

Environmental and Social Plans (2006-2016)

→ **Local consultants**

(Egis Cameroun, Carfad & individual experts)

→ **International consultants**

(Artelia, Aecom & individual experts)

Environmental and Social Impact Assessment (ESIA)

Environmental and Social Management Plan (ESMP)

Biodiversity Action Plan (BAP)

2 Resettlement Action Plans (RAPs)

Livelihood Restoration Plan for Sand Miners

E&S specifications for contractors



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Complexity

Figures

Number of PAPs

Number of pits & deposits

Timeframe of impacts

Reservoir: flooded within 5 or 6 years

Construction area: access restricted within 1 or 2 years

Downstream: sand blocked in 3-5 years

Spatial extent

Upstream & downstream

About 50 km river stretch

Surrounding villages and municipalities

Social organisation

Types of PAPs

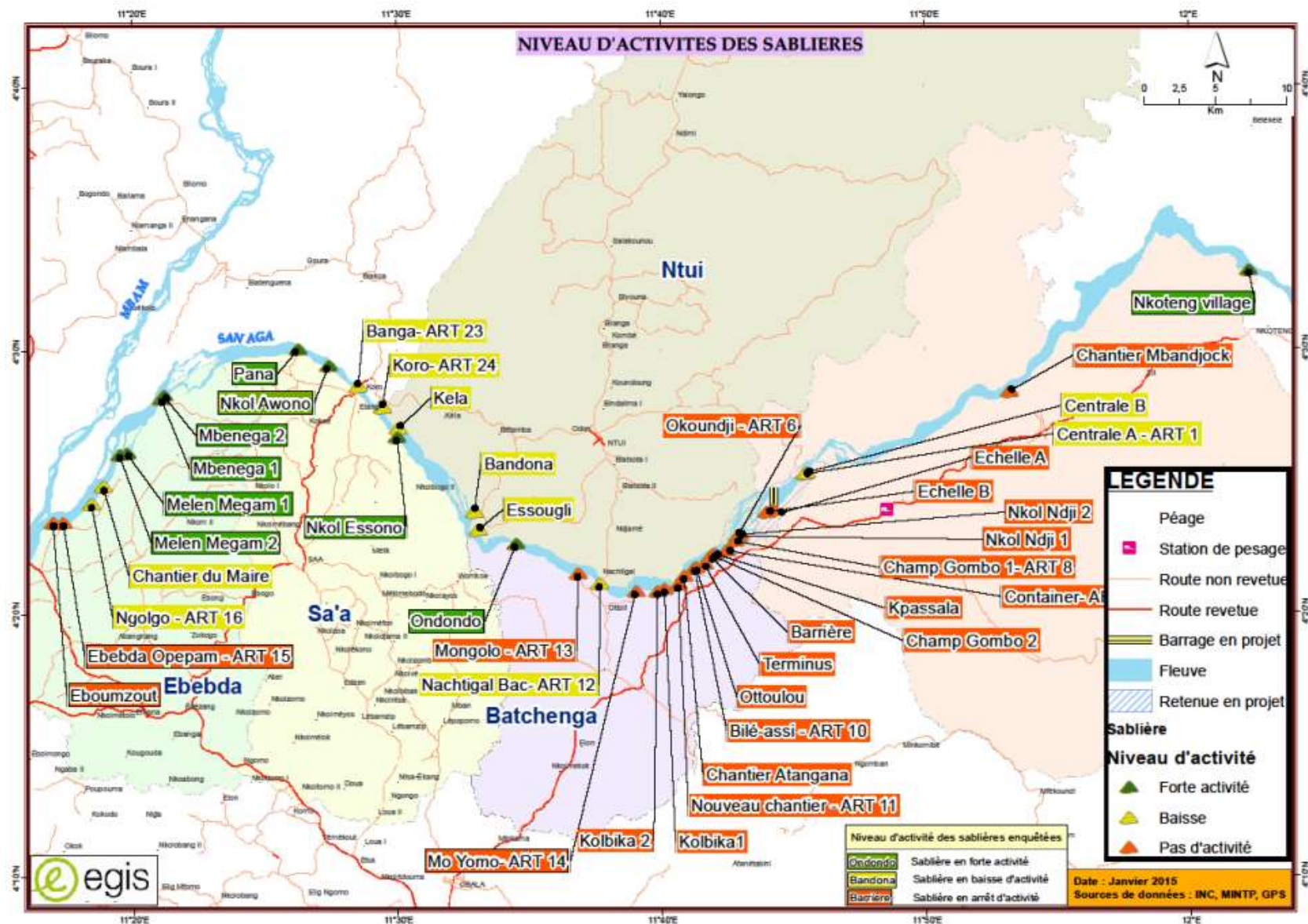
Ethnic groups

Entitlements

Direct and indirect impacts

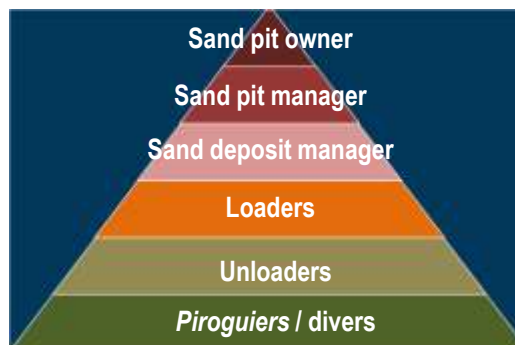


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Informal but structured



Significant activity

600 000 m³

~ 45 sand pits, 100s of deposits

~ 1,000 workers (seasonal activity)

17 villages

Profitable activity

Direct and indirect jobs



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Dedicated **Livelihood Restoration Plan** *to affected sand mining activities*

Process *A long series of discussions...*

→ compliance with **IFC performance standards**

Best practice, benchmark and **lessons learnt**
from other projects with similar impacts

Iterative field work to collect **critical baseline data** (2 years)



Process

Consultations to identify livelihood restoration strategies and PAPs preferences



Focus Group Discussions
with PAPs and residents from the affected area
(villages)



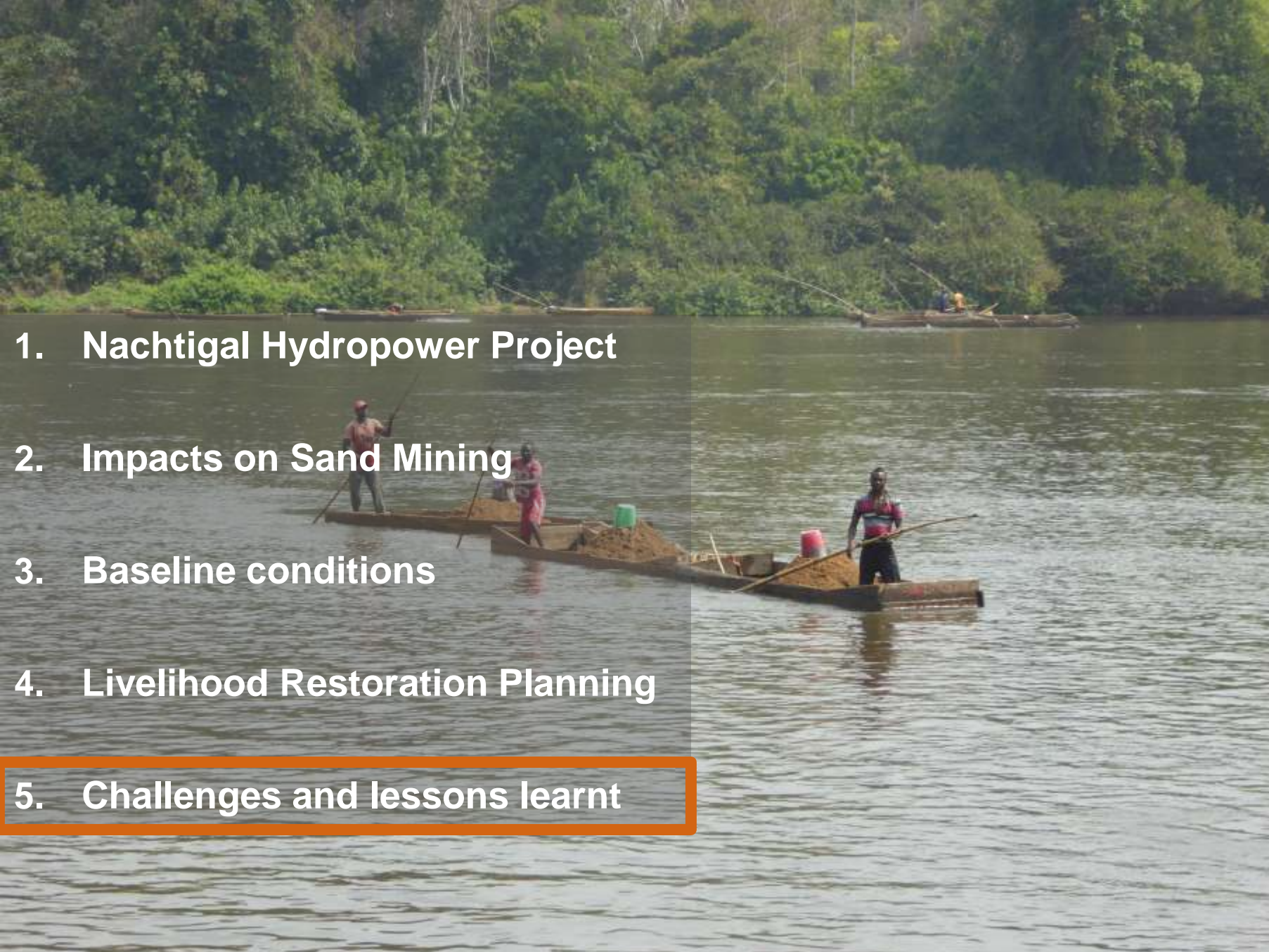
Quantitative & qualitative PAPs surveys

Grievance mechanisms

Daily involvement of the Project Social Team

Coordination meetings (Project E&S staff,
consultants & IFC panel of experts)





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→ Challenges *(process)*

- Volatile and informal sector
- Workers' high mobility
- Seasonality
- Stakeholders power and influence (over other stakeholders)
- Project milestones

→ Responses

- Significant resources and time to collect baseline data
- Flexibility (adaptive management)
- Observation (vs declarative data)
- Iterative process
- “Reasonable evidence”
- Involvement from E&S NHPC team → Stakeholder Engagement

→ **Challenges** *(content)*

- **How** to respond to sustainable restoration imperative for one of the most profitable income sources locally available?
- **How** to value economic losses for informal activities?
- **How** to ensure a **fair** compensation process and avoid dissatisfaction among the PAPs?
- **How** to respond to predictability challenges (uncertainties) and comply with IFC's requirements of livelihood restoration objectives?

→ Responses

Develop or reinforce PAP's capacity to restore livelihood

Tailored livelihood restoration packages to each category of PAPs

Compensation and livelihood restoration process **spread over time**

Mix of individual and collective measures

Mix of financial compensation and technical support for livelihood restoration

Maintain diversity of livelihood sources (agriculture and off-farm)

Reinforce existing livelihoods

Linkages with the Local Economic Development Plan (PADEL)

Exit strategy



Thank you!